

## CEMENT STRANGLEHOLD

# China's Campaign to Control the Bedrock of American Infrastructure

For decades, China's state-sponsored manufacturing sector has dominated global markets, aggressively expanding its exports and inundating international markets with substandard products designed to undercut American competitors. This orchestrated economic assault has extinguished U.S. manufacturing jobs nationwide. By prioritizing foreign oversupply over domestic stability, these predatory practices have compromised the economic prosperity and safety of American communities.

As the U.S. works to reshore manufacturing capacity, we face a disturbing reality: we cannot develop critical infrastructure independently while our supply chains remain dangerously reliant on foreign suppliers for building materials. The most glaring vulnerability to achieving supply chain resilience lies in China's state-controlled cement industry, whose massive global footprint is positioned to manipulate international markets and derail America's great infrastructure revival before it can fully take root.

**CHINA IS THE LARGEST CEMENT MANUFACTURER IN THE WORLD, PRODUCING NEARLY 50% OF ALL GLOBAL CEMENT OUTPUT IN 2025**

SOURCE: U.S. GEOLOGICAL SURVEY

## U.S. CEMENT BY THE NUMBERS:

**34 STATES**  
producing cement

Source: U.S. Geological Survey

**\$159 BILLION**  
in economic impact

Source: American Cement Association

**577,000 JOBS**  
supported

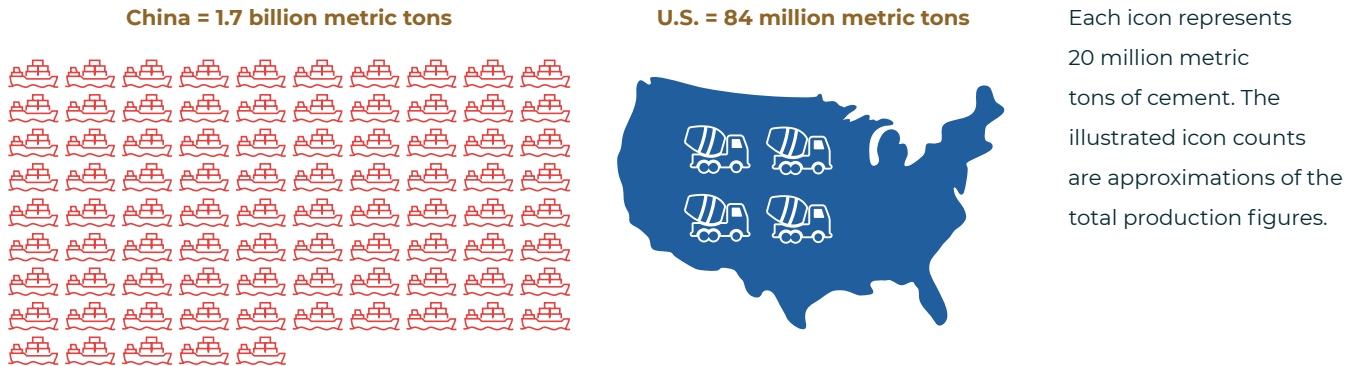
Source: American Cement Association

## A NATIONAL SECURITY RISK HIDING IN PLAIN SIGHT

As China's real estate sector collapses and its infrastructure development stalls, Chinese cement manufacturers will increasingly seek ways to offload their immense surplus of substandard cement onto the global market. With the U.S. importing over 20% of our cement from foreign suppliers, our communities are dangerously vulnerable to this influx. A deliberate dumping of low-grade foreign cement would undercut American workers, compromise the integrity of critical infrastructure, and create a massive national security risk by undercutting the independence of our supply chains.

**In 2025, China produced an estimated 1.7 billion metric tons of cement—over 20 times the output of the U.S.**

Even diverting a small percentage of that to U.S. markets could have catastrophic effects, easily overtaking our domestic output and harming domestic infrastructure development.



### POLICY RECOMMENDATIONS

America cannot build our roads, bridges, military installations, and homes with substandard, unreliable, and foreign-sourced cement. To counter the threat of a potential China-cement shock in the industry, U.S. leaders must take decisive action.

**Expand the Section 301 investigation** under the Trade Act of 1974 to include the excess production of cement to ensure it does not manipulate U.S. markets.

**Expand Buy America requirements** to ensure cement receives the same protections as U.S. iron and steel sectors.

**Recognize cement as a national security material**, guaranteeing the U.S. has an adequate supply for essential transportation, water, energy, and military-related infrastructure.